

Plan of Operations

July 2014 – December 2015

June 20-th, 2014

Phase frame: 2014 - 2017

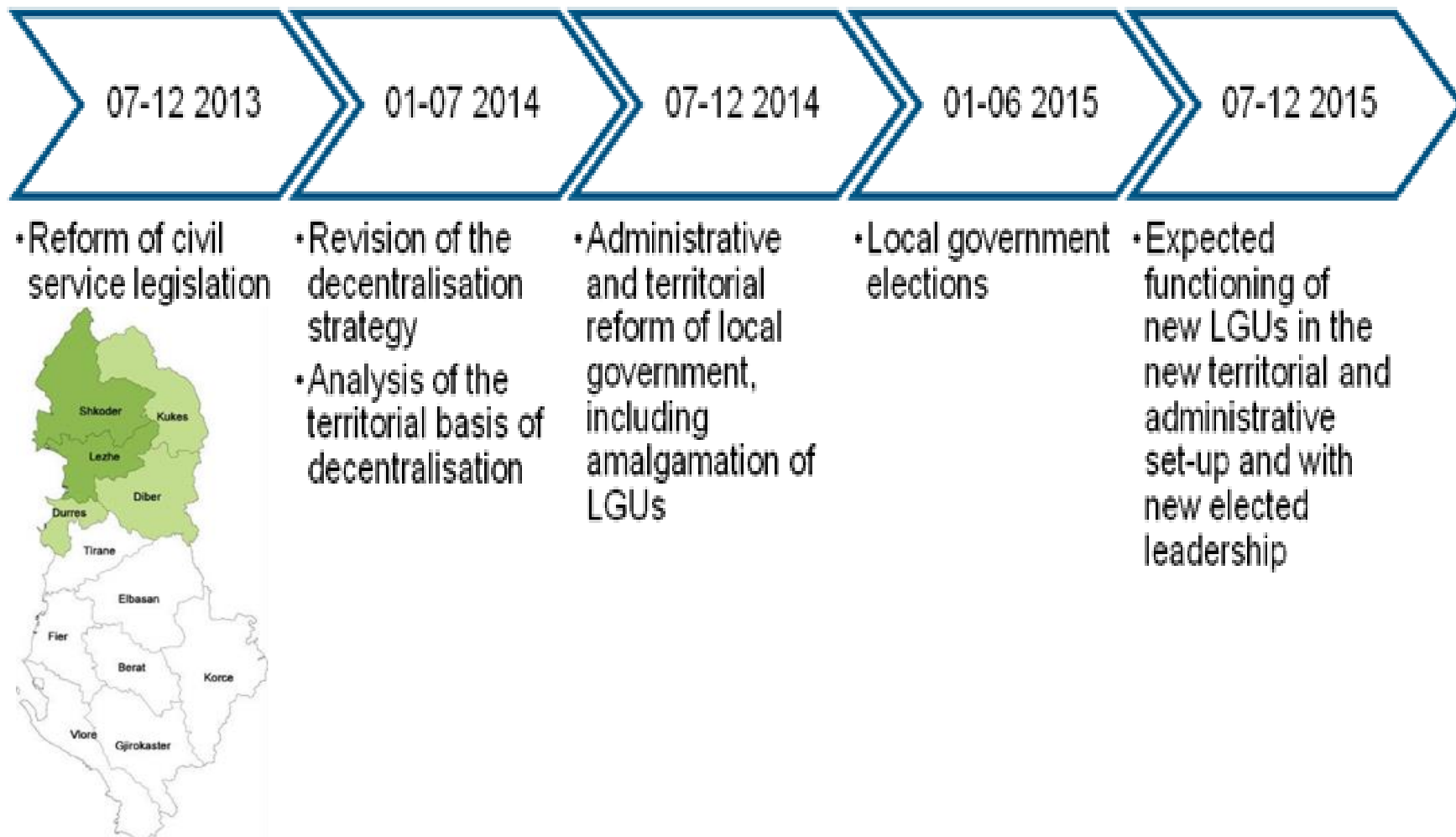
Prepared by:

dldp team (Shkodra & Tirana)

**Eastern Europe Unit, HELVETAS Swiss
Intercooperation (Bern)**

CONTEXT AND STRATEGIC FRAME!

Key (expected) changes to the context of decentralization and local government in Albania



Project goal: Inclusive quality service delivery to citizens (men and women) is improved through strengthened capacities of local governments in Northern Albania, anchored dldp products on a national level and by contributing to a conducive legal framework

Outcomes

Outcome 1: LGUs have consolidated their financial and administrative management skills and capacities towards improved service delivery in selected thematic areas are in place

Outcome 2: dldp key products (support packages, curricula, standards, etc.) are owned by national actors and their institutional capacity for knowledge management and dissemination at local and national level is improved.

Outcome 3: dldp and its key partners contributed to more conducive national decentralisation policy and legal framework by feeding in systemic and structured learning

Outputs

Output 1.3
Inclusive and performing public services for men and women are improved through better funding and management at local level

Output 1.2
Grants scheme strengthen LGUs performance (service delivery and Public Finance Management) and are successfully implemented in the selected LGUs

Output 1.1
Technical capacities of selected LGUs (project area) in planning, implementing and monitoring in strategic and sectoral level are consolidated

Output 2.4
National events and platforms are organised and operational for knowledge sharing and management

Output 2.3
Local governance standards (in selected areas) are validated and anchored with capacitated agencies

Output 2.2
Dldp tools and curricula are disseminated on national scale to LGUs outside the dldp area

Output 2.1
Institutions are supported to deliver recognised tools and curricula at national scale in collaboration with research actors (academia, independent think tanks)

Output 3.2
dldp and partners provide inputs to and support policy reform on national level

Output 3.1
The various centres of competencies are active networks to exchange experiences and contribute to policy dialogue

Key events and achievements: January-June 2014

Follow up activities 2013

- RECYCLE
- E-GOV

Ongoing reforms

- DECENTRALIZ.
- TERRITORIAL
REFORM

New set up and planning

- NATIONALIZATION
- Service provider
selection

Inauguration of OSSH in Shk

Inagurimi Zyrës me Një Ndalesë
Shkodër, 10 janar 2014



- A theoretical **model of integrated OSSH** is under elaboration (to be finalized in July).
- **4 manual services are digitalized** at Shk Municipality (socially sensitive and 1 targeting economic assistance)

Closure of dldp 2 and launching at local level dldp 3



Top down and Bottom-Up Validation of Policies through CC



1. Good international practices identified (WB and USAID) in capacity building on PFM
2. 10 experts out of dldp programme area are familiar with functional are programme at local level and 5 in national level (replicated in the study)
1 capitalized in experience on advocacy for policy influence capitalized as a learning tool (FA study)
1 dldp input is taken up by the national parliament and political parties (FA), 1 on cost and tariff (cost and tariff)
3. Set of recommendations for draft strategy on Innovation and Technology for the Local Level and Decentralization Strategy (e-gov. standards) to be finalized on July.
4. 6 inputs consulted with local level have been delivered to WG on Decentralization:
 - (i) Financial Management,
 - (ii) E-gov,
 - (iii) Function Allocation,
 - (iv) LGU typology and funding for development,
 - (v) strengthening of local administration,
 - (vi) EU and LGU-s2 WSh organized in collaboration with PLGP and MoLA, as a follow up of 2 donor round tables initiated from SCO-AI

Recycling Campaign in Shkodra



- 9000 pupils participating in the recycling campaign, who collected **4901 kg recycled** waste (400 more than objective) in a value of 23 920 ALL.
- The community and business have collected May) **12324 KG** in a value of 352 785 ALL.
- Model is **capitalized** as good practice and **up scaled** in collaboration with MoE
- More than **10 media reporting**

Sectorial Assessment and National Conference on Waste Management

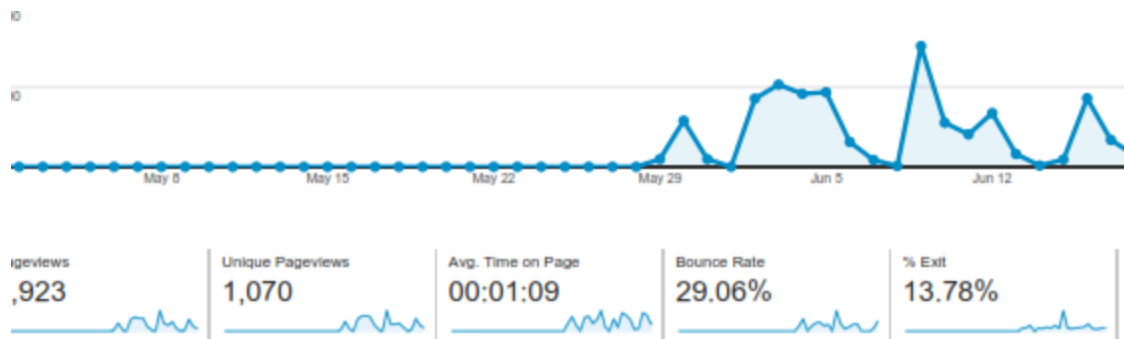
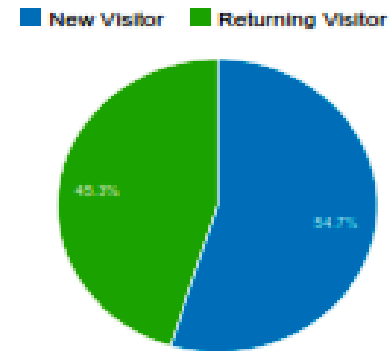


- 1 curricula/ training manuals (socially sensitive) on waste cost and tariff is recognized by MoE and shared with European institutions
- Law amendment of Regulatory Entity taken up
- Sectorial analyze and recommendations contributed in the action plan of MoE and Decentralization Strategy



knowledge
management
for local governance & decentralization in Albania

The eKM platform is
established and functional
for programme purposes



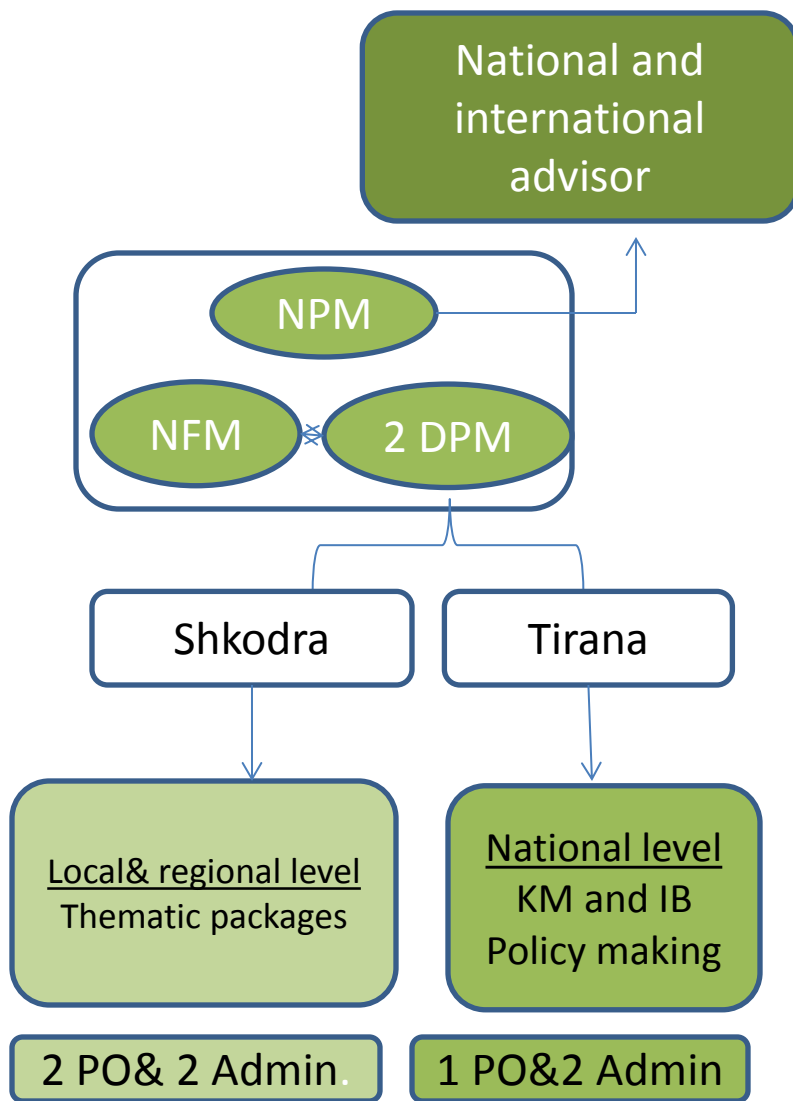
2 institutions (ASPA
and Nalas) have
shown interest in dldp
know-how products























Introduction of Albania Local Level to SDC HQ



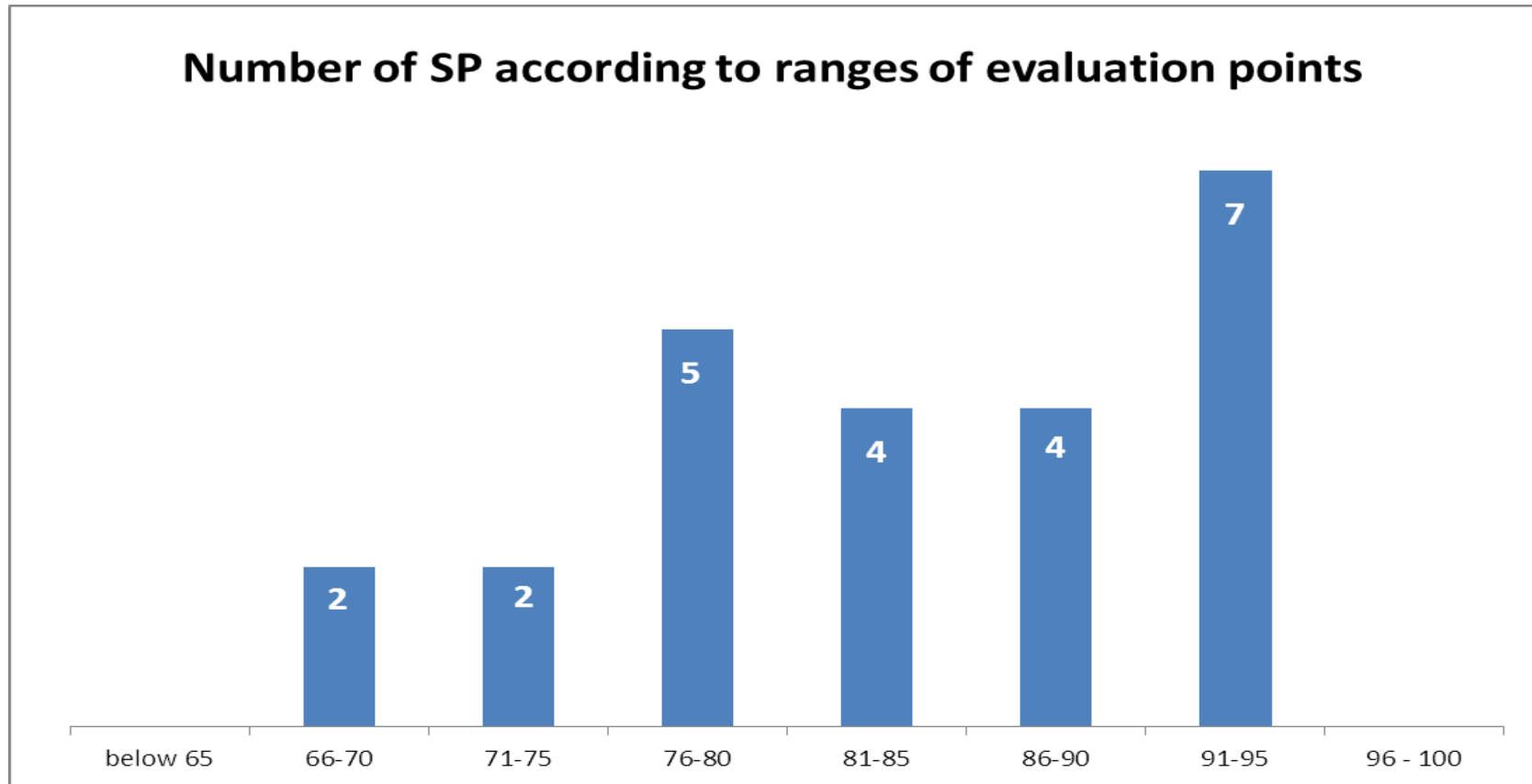
- Interest of other Swiss Programmes and especially SECO on PFM and Waste Management as well as Institutional Partnership

DLDP Set-UP



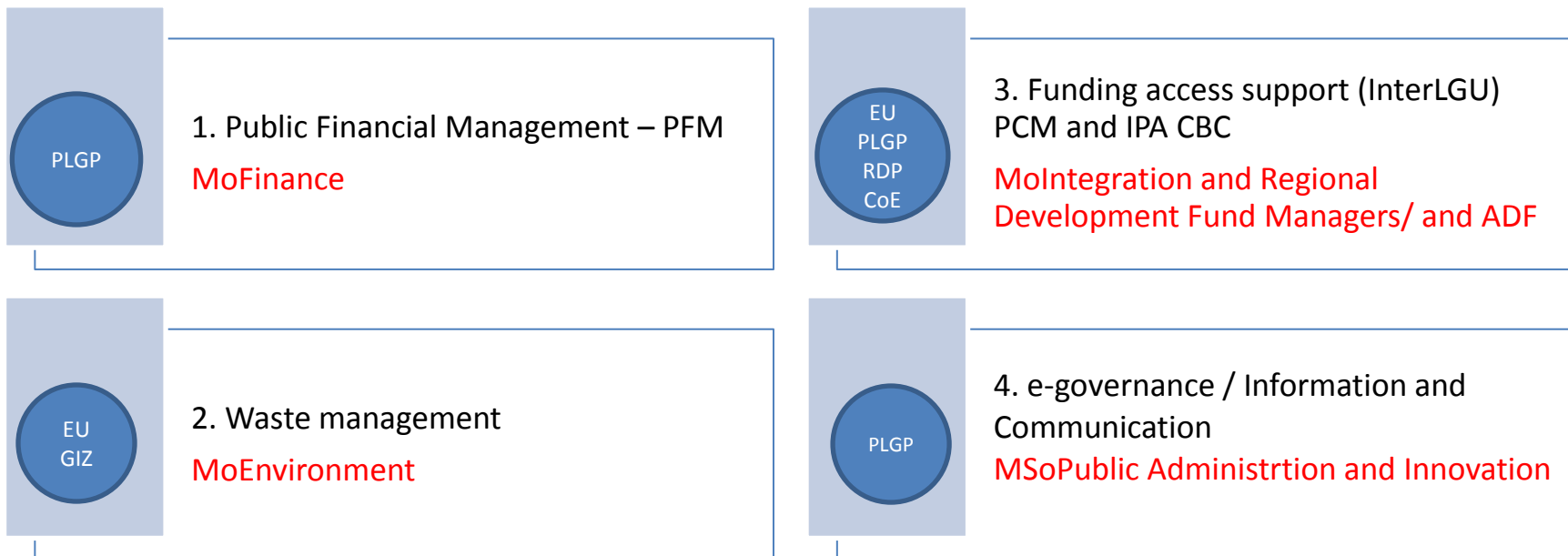
Dldp team			
  decentralisation and local development programme		Project Manager Valbona Karakaçi Based in Tirana, with frequent travels to the Shkodra office <ul style="list-style-type: none">Overall programme managementStrategic steering	
Shkodra Office		Tirana Office	
Operational team			
Deputy Manager Arben Kopliku   decentralisation and local development programme		Deputy Manager Ertion Kashta   decentralisation and local development programme	
<ul style="list-style-type: none">Direct support to PMCoordination and office managementFocal point for 'waste'Consolidation and dissemination of toolsVertical sector integration (standard)Reportina		<ul style="list-style-type: none">Direct support to PMAdmin performance and coordinationOverall M&E system and quality assurance, reportingFocal point for institutional buildingContractual	
Senior Programme Officer Elvin Hoxha   decentralisation and local development programme		Senior Programme Officer Erida Dobrushit   decentralisation and local development programme	
<ul style="list-style-type: none">Focal point for 'PFM'Consolidation and dissemination of tools and curriculaVertical sector integration		<ul style="list-style-type: none">Focal point for capacity development and Centre of CompetencesExchange and peer learning between LGUsOrganisation of national eventsDissemination and up-scaling outside dldp area	
Senior Programme Officer Aljon Kockici   decentralisation and local development programme		Senior Programme Officer <i>to be recruited</i>	
<ul style="list-style-type: none">Focal point grant schemes and e-governanceGrant scheme administration and monitoringSupport in waste area		<ul style="list-style-type: none">Contribution to policy makingFocal point knowledge managementExperience capitalisation	
Support team			
Programme Assistant Blerinda Kraja   decentralisation and local development programme		Finance and Admin Manager Elona Guga   decentralisation and local development programme	
Programme Assistant Lili Hajdari   decentralisation and local development programme			
Driver Aranit Vokshi   decentralisation and local development programme		Driver Genti Dyrzi   decentralisation and local development programme	

Market assessment and qualified local partners for collaboration with dldp



THEMATIC PACKAGES

Knowledge Management as part of Capacity Building and Policy Making School of Public Administration/DoPA and MSLI (CoE, SIGMA)



Documented know-how

Manuals, guides
Training curricula
Good practices
Samples, templates

Expertise (centres of competence)

Peer-to-peer exchange
Study tours
Policy workshops
Trainings

Examples and evidence (sites)

For example, the recycling centre in Lezha

Tripartite objective

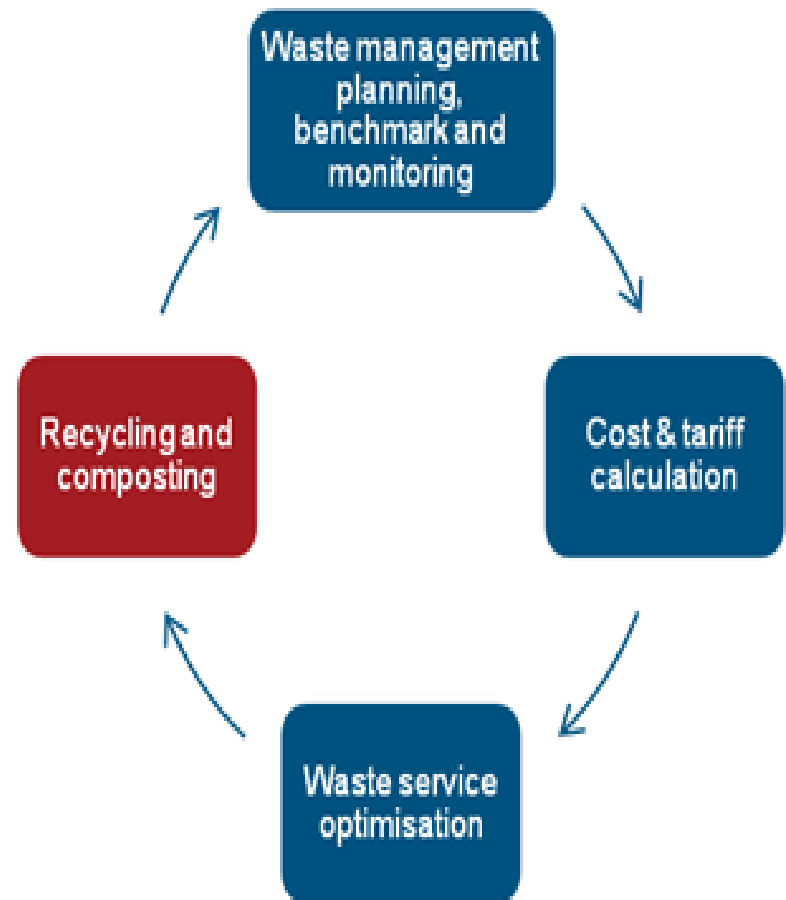
1. **Capture and curate the institutional knowledge and experience** of dldp (and partners) on four specific thematic areas
2. Make this **knowledge and experience available** – in an **accessible way** - to other LGUs as well as national institutions responsible for
 - *training/capacity development of LGUs or*
 - *setting standards for LGU performance*
3. Contribute to **improved public service delivery** of LGUs, and **policy development** at a national level

Harmonize overall governance and decentralization with sectorial approach

"Closing the cycle" in PFM



"Closing the cycle" in SWM



LEVELS OF INTERVENTIONS, APPROACHES AND PRINCIPLES

LEVEL OF INTERVENTIONS

Local Level:

Functional Area

Regional Level:

Center of
Competences

National Level:

Policy making
institutions
Capacity Building
Institutions

Civil society and PP:

Media
Researchers
Community
Private sector

Development actors:

Regional and
international
programmes



1. Old LGU-s:

- Close the cycle of capacity building and knowledge development
- Pilot integrated planning and integrated services

2. New LGU-s:

- Regional trainings
- Functional Area Programme Competition

3. Old and new LGU-s:

- *policy validation*
- *peer learning through CC*

Partnership instruments

1. The partnership nucleus of dldp 3: **committed and motivated LGU-s within a functional area**, with a **competitive vision for development**;

1. The coordination committee (**CC**):
 - the **centres of the functional areas** in the three new Qarks (11 LGU-s)
 - and the **selected partner LGU-s from the three functional areas** in old Qarks: *Shkodra, Malesia e Madhe and NenShkodra* in Shkodra Qark and *Lezha and Miredita* in Lezha Qark, with whom dldp will sign support agreements in one or more working areas.
 - **other interest groups**, relevant projects or programmes and local/regional stakeholders will be invited depending on the agenda (Qarks, Prefectures, De concentrated Agencies, Civil Society, Media)

New elements dldp

- Functional area and LGU-s typologies
- Knowledge Management and Institutional Building
- Policy making bottom-up (*evidence based*) and top-down (*demand based*)

Thank You!